MOBILIZING VISITOR SERVICES

PRESENTED BY ANDY WILLIAMS, CMP, TMP EXECUTIVE DIRECTOR @ VISIT ROSWELL

GEORGIA MUNICIPAL ASSOCIATION

2-28-2023

IS THERE A REASON?

- Understand your current visitor services. Equally, understand your current audience.
- Plan for what you'd like to accomplish and how you'd like to accomplish it.
- Is it a foot traffic issue, a space issue, an experience issue, a logistical issue, or a combination of those things?
- Ask yourself what the plan is for how the DMO currently operates those visitor services.
- The DMO's #1 goal should be to enhance, yet simplify, the visitor's access to relevant information. Think about
 influencing a positive visit, making recommendations that fulfill a need, impacting transactions and driving
 repeat visits.





IS THERE SUPPORT AND BUY-IN?

- The DMO should have open-ended conversations and run a SWOT analysis.
- Create an open dialogue to gauge support.
- Further conversations should include mayor and council members, county commissioners, city or county staff, community partners, department heads and venue operators.
- Understand the financial aspect of making this move.
- Moreover, come prepared with data that validates the reasoning for this proposed transition.
 - For example, in Roswell, we tracked approximately 50 people per month through our visitor center doors. We also noted that several of those were UPS or FedEx employees making deliveries. When we mobilized and went out into the community, we grew our engagements, or touchpoints, 664% over the course of four months. We also strengthened relationships with local businesses, restaurants, special events organizers and department staff members.





IS EVERYONE COMMITTED?

- Whether the DMO wants to offer a hybrid model of visitor services or chooses to fully mobilize, understand that it's a big jump that takes full commitment and effort.
- Formulate a response plan for any less-than-desirable feedback. You may have people in your community
 who don't understand the shift away from the traditional visitor center model. Craft a message that is
 fact-based, supported by data and forward-focused.
- Constantly educate. This applies to everyone in your community—from board members, to elected
 officials, to business owners, to visitors and even local residents. Work with them to understand that, with
 this new model, the DMO will have more meaningful conversations, influence more purchase decisions,
 provide tailored information and get in front of diverse audiences. Education never ends.



REFERENCE CURRENT AGREEMENTS OR MOUS

- Ensure that by mobilizing visitor services, neither party is going against anything mutually agreed upon with the organizations involved.
- Review your contract or MOU.
- Form consensus and ensure that if changes need to be made, everyone's in agreement and on the same page.
- Establish clear expectations and deliverables.







Visit Roswell shall have the following obligations:

- Visit Roswell shall comply with all terms for partner organizations contained City of Roswell Resolution Number 2018-09-65 dated September 10, 2018.
- Present to the Mayor and the City Council for their approval, a budget narrative and annual tourism report under the same conditions as other subdivisions within the city budgeting process. The budget and report must be approved by the Board of Directors of the Roswell Economic Development & Tourism, Inc. ("Board of Directors");
- 9. Provide deliverables to in-market visitors to the city through informational services, visitors guide distribution, amenity and asset recommendations and other collateral through a

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Our MOU no longer states that we're required to operate a brick & mortar visitor center with set hours of operation.

combination of print, digital and on-site partnerships; and

- 10. Promote and advertise various special events during the year which have been approved by the Board of Directors; and
- 11. Open its books and records to the City of Roswell upon reasonable notice; and
- 12. Provide a quarterly metrics as determined by the City of Roswell and/or the City of Roswell Economic Development Director; and

MAP OUT LOCATIONS

Before getting excited about a vehicle, have a clear understanding of the following:

- Consider how locations will be included throughout the destination.
- Work with the DMO to create a list of the must-attend events where the DMO needs to be.
- The DMO should coordinate locations around those events and craft messaging that isn't ambiguous or confusing.
- UNDERSTAND ACCESS. Ensure the DMO is working with the appropriate contacts that can grant permission.
- Have conversations with event organizers upfront. Our opinion is that the DMO shouldn't have to pay to be there.
- Consider accessibility needs. In other words, don't go somewhere that's tough to get to or complicated to promote.
- Ask what makes the most sense for what should be accomplished. Fish where the fish are!



SO, YOU'RE READY TO MOVE FULL-STEAM AHEAD?

- Conduct research. Several different types of vehicles are available.
- Commonly, Ford Transits, Mercedes Sprinters and RAM ProMasters will pop up in searches.
- Budget between \$40,000 on the low end and \$70,000 on the high end.
- Each of these vehicles is set up differently, by wheelbase, roof height, engine size and fuel.
- Bigger the vehicle, higher the price; Lower the mileage, higher the price; Newer the model, higher the price.
- Find one that's white. It's not a dealbreaker, but white vehicles are easier to wrap. Don't wrap the roof.

























TRANSIT









KNOW THE BUYING PROCESS

- How is the DMO funding the purchase? Sponsorships or lodging tax?
- Inventory is low and pricing is up. Cast a wide net.
- Consider whether you'll be working with a broker, or if you'll be coordinating everything yourself.
- If buying, is the DMO working with a no-haggle dealer?
- Know the ad valorem process.
- Spend \$40.00 to purchase the full CARFAX report on the target vehicle
- Know the vehicle's history. One owner, corporate use? Three owners, used for hauling equipment?
- Negotiate, if applicable, then move forward.





WHAT? A fully-mobile "visitor center on wheels" that'll rotate throughout town each week, from location to location. The MVC will be equipped with brochure racks, a television to loop partner videos, Bose Pro8 L1 Portable Line Array system for music + announcements and super quiet portable inverter generator.

WHY? To allow us to be present throughout the community so that we can further support our hospitality partners and engage with the large variety of visitors who choose to spend time in Roswell. Our locations include parks, breweries, local retailers, venues, hotels, arts + entertainment venues, coffee houses, restaurants, tournaments, special events and more.

HOW? From Wednesday through Sunday, the MVC will be staffed by Visit Roswell information specialists during peak times of visitor traffic at that week's selected location or event. Information specialists will promote our hospitality partners through distribution of partner collateral, brochures and rack cards. They'll also be there to answer questions and make recommendations. Visit Roswell retail will be available for purchase.

WHEN? We're ahead of schedule. Procurement of the vehicle, build-out, wrap design and install will begin in January. The MVC will be in the community by early spring.





GLOBETROTTER \$10,000 one-time investment

> REGIONALIST \$5,000 one-time investment

DAY TRIPPER \$2,500 one-time investment

TRAIL-HOPPER (NON-PROFITS) \$1,000 one-time investment

- Globetrotter deliverables include seat at the table in helping name the mobile visitor center, one dedicated e-blast
 per quarter, prominent logo placement on VisitRoswellGA.com, opportunity to work four chosen events or locations
 with Visit Roswell staff within the mobile visitor center and prominent name placement on the vehicle.
- Regionalist deliverables include one dedicated e-blast each quarter, prominent logo placement on VisitRoswellGA.com, opportunity to work two events or locations with Visit Roswell staff within the mobile visitor center and prominent name placement on the vehicle.
- Daytripper deliverables include prominent logo placement on VisitRoswellGA.com, opportunity to work one event or location with Visit Roswell staff within the mobile visitor center and prominent name placement on the vehicle.
- Trail-Hopper deliverables include logo placement on VisitRoswellGA.com and name placement on the vehicle.





KNOW THE BUYING PROCESS

- When it's time to buy, make sure you're set up for success. **BE EXPEDIENT BUT DETAILED HERE!**
- Title the vehicle to the organization. Don't leave the dealership without your title!
- Obtain confirmation of ad valorem payment if the dealership is handling that aspect of the transaction also.
- Make sure you have insurance prior to purchase! Plan for around \$3,500 for the annual premium.

OH, BOY. YOU ACTUALLY DID IT. YOU BOUGHT ONE.

- First things first, register it if the dealership didn't handle this part of the process.
- This was, by far, the most time-consuming part of the entire process. Let's make sure we get you in and out as quickly as possible. Before you go to your local Department of Driver Services, prepare in-advance by having these items ready:
 - Driver's license
 - Affidavit to Sign on Behalf of a Company or Organization (if needed) must be signed by presiding officer and notarized.
 - Vehicle title
 - Vehicle purchase agreement
 - MV-1 form
 - Proof of existing organization W9 or registration with Secretary of State
 - Proof of insurance (and make sure it's downloaded into the state's online system







Emission test requirements in Georgia vary depending on the circumstances. Testing requirements are determined by the year a vehicle was built by the manufacturer, the type of vehicle owned, and the location where the car is registered. For example, emissions testing in GA is mandatory for all 13 metro Atlanta counties including Cobb, DeKalb, Forsyth, Fulton, and Gwinnett counties. In the counties mentioned above, an inspection is required for cars or light trucks manufactured between 1993 and 2014, and weigh 8,500 pounds or less.

In our case, because our Sprinter weighs over 8,500 lbs. and runs on diesel, an emissions test was not required.

OK, IT'S IN THE PARKING LOT. IT HAS A LICENSE PLATE. NOW THE REAL FUN BEGINS!

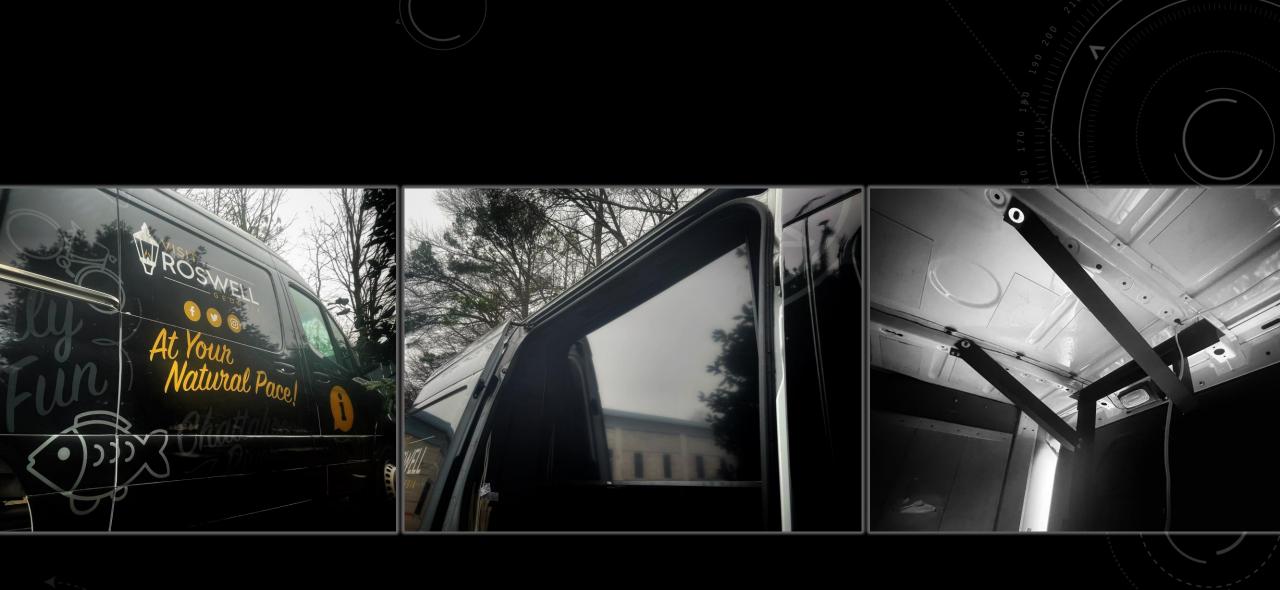
- Understand how you want to set up your mobile visitor center.
- Is this DMO creating an environment inside, or will the vehicle be used primarily to haul guides, collateral and other items?
- Shop companies to install commercial shelving, and work with those to customize options based on needs.
- If retroactively adding items, such as awnings, lighting or speakers, then know your resources.

COMMERCIAL SHELVING

- Think about functionality.
- Know what's going to be hauled. Guides, rack cards, magazines, PA systems, televisions? Retail? Generator?
- Set it up in a way that provides for what's needed. Companies can customize it.
- Get the out-the-door cost, including tax and installation.
- Plan to spend between \$2,000 \$3,000 on commercial shelving and more if a bulkhead is needed.
- Budget for a one-day install.
- The DMO should plan to spend a whole lot more if they're customizing the interior for visitor access!





















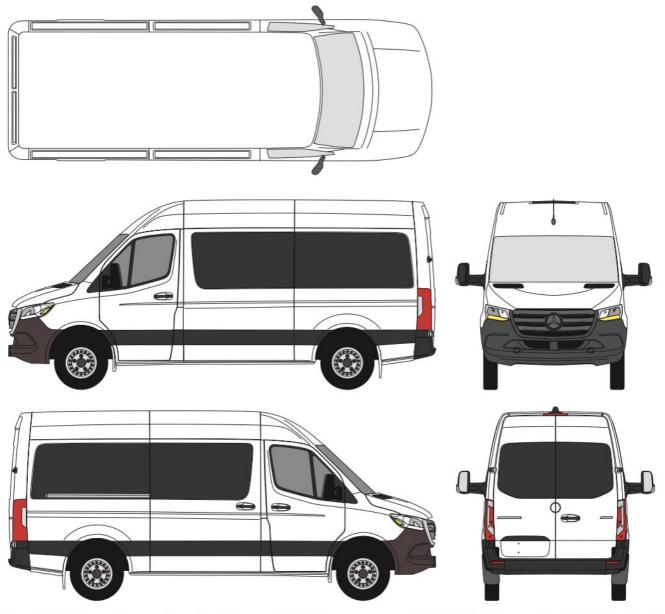


INNER SPACE

LET'S TALK ABOUT THE WRAP

- Is the DMO considering a full vehicle wrap or pieced-together graphics/decals?
- Understand who needs to be brought into this step. Agency, local designer, sign company or wrap specialist?
- Think about what elements to include. Logos, hashtags, contact info, photography, specific text?
- The company that's wrapping the vehicle should be able to send your DMO a template for that specific vehicle and its specs. This way, the designer will have a file they can access to "plug" the design directly into while using their software, exactly how it will render on the vehicle.
- For a full wrap, consider a budget of \$5,000 to \$6,500 depending on the size of the vehicle.
- Budget for a one-day to two-day install.









WHO'S GOING TO STAFF IT?

- The team should be comfortable doing the following:
 - Driving and backing a large vehicle
 - Being comfortable lifting boxes of guides and other collateral
 - Being comfortable setting up a television if one is mounted
 - Understanding how to position and operate a generator (a must-have for running power)
 - Knowing how to activate the space outside of the mobile visitor center, if that's a part of the plan.

Any employee driving the vehicle will need to be added to the insurance plan. As an aside, also add the total investment of the wrap and any after-market products (such as awning, lighting, shelving) to the plan.







VISIT ROSWELL

HIT THE STREET TEAM SPECIALISTS

We're seeking ambassadors of our city to join our team to provide community and partner info to visitors to Roswell.



If you're interested, please express interest before January 15th

All applicants are required to submit a resume to Danielle Purdie at dpurdie@visitroswellga.com Job description and requirements are located on the following page.

PASSIONATE + POSITIVE + PRO-ROSWELL ALL THE WAY

WANT TO JOIN OUR TEAM?

Job Title: Street Team Specialist Classification: Non-exempt Reports to: Marketing and Visitor Services Manager

Position Overview:

Visit Roswell, the City of Roswell's official destination marketing organization responsible for the promotion of tourism throughout the community, is offering a fantastic opportunity for part-time street team specialists to join our team and be active, creative and engaged with our visitors throughout Roswell. These individuals will be responsible for providing informational services relevant to our hospitality-related businesses, organizations and partners throughout Roswell. This includes, but is not limited to: Hotels, restaurants, local retailers, breweries, art galleries, historic assets, public parks and nature-based amenities, performing arts organizations, partner organizations and special events.

Each week, a street team specialist will carry the responsibility of driving, setting up and working our Visit Roswell mobile visitor center at a business or on the grounds of an attraction and provide tourism information to the patrons of that particular establishment or location. These weekly activations could include restaurants, coffee houses, breweries, retailers, special events, sports tournaments, parks, or other locations that draw a substantial amount of visitor foot traffic. The street team specialist will work directly with the marketing and visitor services manager to strategically schedule activation locations for the year. This position is ideal for candidates seeking a part-time position with strategic and flexibly-scheduled hours. The ideal candidates will be comfortable with driving a van, setting up the van to attract visitors, having conversations with many visitors throughout the day and staying up-to-speed on all tourism-related happenings throughout the city. The position will not exceed 20 hours and scheduling would be established in-advance with the marketing and visitor services manager.

Responsibilities, Duties and Physical Requirements:

- Possess knowledge of Roswell's history, growing/changing attractions and tourism industry
 Maintain a positive, empathetic, and professional attitude toward visitors at all times
 Utilize technology and Internet to seek information and answers if not immediately known
 Update manager on any growing visitor concerns or trends throughout the community
 Possess strong written and oral communication skills; requires some phone contact
- Work independently, including setup and breakdown of info tent 50 lb., case by case basis
- Job will require employee to work outdoors throughout all seasons of the year
 Most possess a state of Georgia driver's license, with driving record in good standing

Compensation: \$20.00 per hour – up to 20 hours per week, not to exceed 40 hours per pay period

Position Start Date: February 2, 2022



Vernalisa Rougeux

Street Team Specialist



Arthur Lerma

Street Team Specialist



Becky DeSilva

Street Team Specialist



Sally Bowman



Jeris Hollander



Jacquie Morin

Street Team Specialist

Street Team Specialist

Street Team Specialist

WHAT'S THE POWER SOURCE?

- A must-have for the mobile visitor center is a portable inverter generator.
- The generator will run off of gasoline and will power any music, lighting or other electrical needs.
- The top consideration needs to be an ultra-quiet inverter generator that's easy to move.
- Wattage needs to be 1,600 to 3,500+ running watts, depending on how much you want to power.
- An inverter generator is also extremely quiet. It has to be an inverter generator.
- Additionally, team members will need to be comfortable with a pull crank to start it.
- Plan to spend between \$500 and \$1,300 on an inverter generator.









START-UP

- Vehicle Purchase
- Shelving
- Generator
- Extension Cords
- PA System
- LED Lighting
- Bins
- Television
- Television Bracing
- Wrap Installation
- Misc.
 - Total:

- 65,000.00 (including tax) 2,400.00 700.00 90.00 1,300.00 500.00 800.00 450.00 600.00 6,000.00 500.00
- 78,340.00

ANNUAL BUDGET

- 6400 · Administrative Expenses
 - 6472 · Mobile Visitor Center
 - 6472-1 · Maintenance 1,200.00 ullet
 - 6472-2 · Fue 2,000.00 ullet
 - 6472-5 · Repairs 1,500.00 •
 - 6472-4 · Tag Fee
 - 3,350.00 • 6472-3 · Insurance 600.00
 - 6472-6 · Cleaning

8,740.00

90.00



Total:

RECOMMENDED RESOURCES:

Vehicles:

Mercedes Sprinter, Ford Transit, RAM ProMaster

Commercial Shelving:

Commercial Truck & Van Equipment

4800 Buford Highway Norcross, GA 30071 770-447-4458 www.comtruckequip.com

Masterack

1 Waters Drive Social Circle, GA 30025 800-222-8785 www.masterack.com

Fully-customized, experiential vehicles:

Inner Space Designs

1310 White Street SW Atlanta, GA 30310 sales@innerspaceships.com www.innerspaceships.com

Wrap Conceptualization + Design

Tempest 30 South 15th Street Suite 1001 Philadelphia, PA 19102 800-274-8774 www.temptest.im

Wrap Installation

Adnormous Graphics 1092 West Atlanta Street SE Unit 1500 Marietta, GA 30060 770-333-2790 www.adnormous.com

Generators:

Honda EU2200i Predator 3500 Super Quiet Inverter Champion 2500 Inverter Westinghouse iGen2500 Inverter WEN 56203i Super Quiet Inverter

PA Systems/Audio

Tower:

Electro-Voice Evolve 30M System Bose L1 Pro8 Line Array System

Stand-alone:

Sony XP500 JBL PartyBox 310

TV Installation & Brace

Cartunes of Atlanta 8601 Roswell Rd Sandy Springs, GA 30350 404-256-5600 www.cartunesatlanta.com



Research + Purchase

Support and Buy-in Gathered
Budget Range Solidified
Appropriate MOU Language In Place

 Appropriate MOU Language In Place
 Storage and Accessibility Mapped Out

 Purchase Funds Goal Attained
 Wrap Design and Install Contacts Made

 Vehicle Targeted and Selected
 Realistic Timeline for Installations Set

CARFAX Obtained

Insurance In Progress

Purchase Timeline and Actions Set

Driver's License in Possession

Outfitting + Design

Commercial Shelving Setup Determined

Power Source Established

 \Box

Staffing

Registration





Trained on Operation of Vehicle
 Understands Onsite Experience Se

Understands Onsite Experience Setup

Scheduled Locations In-Advance

Emergency Response Plan in Place

System for Reporting Established

NOTES :























VISITOR INFORMATION

Your atural Pace

> ROSWELL GEORGIA





Locations:	East Roswell Park	Georgia Vi	sitor Information C	Center - Ringgold	RUMC Holiday Market
Lilly Sage Apothecary	Pop's Coffee Co.		Heart of Roswell Park		
Deep Roots Wine	e Market Barring	Home Barrington Hall Casa Rob		s Roswell DoubleTree by Hilton	
	Chattahoochee Natu	ure Center	The Vick	A5 S	portsplex
Summer Sippin' Cocktail Crawl		Grandiose Grape Wine Festival			Cops 'N Cars Car Show
Aurora Azalea Park	a Cineplex Roswe	se Tournament	t The Artillery Room Bulloch Hall		
Groveway Communi	ity Day Alive in	Alive in Roswell Old Mill Park			
Lucky's Burger & Bre	Sunny & R	Smit anney	h Plantation Prope	er Hop Taproom	Events Catering Showcase
Music on the Hill	Roswell Beer Festiv	al Ipp's Pas	staria & Bar	Mimosa Hall & Gardens	
		Roswe	ll Moves		
Roswell Cultu	ral Arts Center	nter Computer Museum of America			Nantahala Outdoor Center
Leita Thompson Memoria	al Park Cor			Raiford Gallery	
Tillman Honor R	un Gracio	Gracious Plenty Roswell Wine Fest		From the Earth Back Porch Concert Series	
Lighting of the Christmas	Tree				

THAT'S A LOT OF INFO. ANY QUESTIONS?